

	Blue highlight denotes a useful article	Red denotes an article that is not useful	Orange denotes a potentially useful article		
	Article Title	Author	Type of Research	Journal	Summary
	When Nurses Lead	Bonner, Alice	Qualitative	Journal of gerontological nursing	Bonner describes the significance of nurses leading in a specific study regarding care for improving dementia care in nursing homes, and outlines specific details and features of nurses that were done and can be done in order to act as leaders.
	Nurses Should Be Leaders... But Will They Stick Around?		Editorial	Journal of gerontological nursing	Article compiles multiple statistics from several studies/articles. One of which, "Nursing Leadership From Bedside to Boardroom" was a leadership survey that is directly pertinent to the leadership qualities of nurses.
	Nursing Leadership from Bedside to Boardroom: Opinion Leaders' Perceptions	Khoury, Blizzard, Moore, Hassmiller	Quantitative/Qualitative	Journal of nursing administration	The study found that people in general find nurses to be trustworthy, especially when it comes to health care issues and also showed that people were aware of nurses' lack of presence on boards and decreased influence in executive decision making is due to the perception of nurses not being important decision makers and not financially sound enough to make important decisions.
	A place at the table: Positioning nurses where healthcare decisions are made	Rose, Tamara	Opinion/ Editorial	Nursing management	This article is an opinion piece on why nurses should be on decision making boards. Nurses are the largest component in size of the healthcare machine, but have one of the smallest representations on decision making boards. Rose states the qualities that nurses have that qualifies them for such boards, like their ability to nurture and empathize, and also to understand the magnitude of issues. Possibly useful, but not a study/academic article by nature.
	A Feminist Framework for Nurses on Boards	Sundean, Lisa	Opinion/ Editorial	Journal of professional nursing	Sundean describes a feminist view for nurses on boards, and why it should be used. She addresses the patriarchy of traditional board roles, and explains that as a female dominated position, nurses need more representation on boards. The acknowledgements in this article could be very useful.
	Nurses on Boards	Kowalski, Karren	Editorial with cited Case Study	Journal of continuing education in nursing	This article is a persuasive piece on the reasons why and the importance of having nurses on boards. It outlines the plans and importance of the Nurses on Boards Coalition (NOBC). This may be potentially useful in education of those who do not understand the significance of nurses being on boards. Kowalski also outlines a specific case of the outcry for nurses to be represented, and summarizes some of the qualities that nurses have that enable them to make important board decisions.
	A Metasynthesis Exploring Nurses and Women on Governing Boards	Sundean, Lisa	Metasynthesis (Qualitative)	Journal of nursing administration	Sundean outlines a metasynthesis of multiple research articles describing factors like: board diversity, breaking up the "old boys network", and "take our advice", which were the overarching themes for the authors. The opinions of the authors in the articles are outlined in a chart that shows the stances taken in each article.
	A qualitative comparison of the boardroom experiences of U.S. and Norwegian corporate directors	Bilimoria, Diana	Qualitative	International Review of Women and Leadership	Bilimoria outlines the differences between Norwegian and U.S. corporate directors in this article by interviewing for personal accounts from 2 separate women. Was mentioned in Sundean's feminist article, but did not prove to be useful.
	Hospital Ethics Committees and Nurses' Participation	McDaniel, Charlotte	Quantitative/Qualitative	Journal of nursing administration	McDaniel outlines Nurses' roles on ethics boards, and found that they are valuable and make up a large percent of them. This quantitative information could be useful in supporting the cause for putting nurses on other boards, specifically exec. boards.
	Engaging Nurses in Governing Hospitals and Health Systems	Prybil, Lawrence	Opinion/ Editorial	Journal of nursing care quality	This opinion piece states statistical information on nurses on boards (page 2), and states reasoning and plea for nurses to be more present on hospital boards since they make up such a large portion of the hospital workforce.
	The middle-range theory of nursing intellectual capital	Covell, Christine	Quantitative/Qualitative	JAN	Covell outlines the definition of nursing intellectual capital, and how it affects nurses, and what level of it they possess with her theory. She cites a study relating to NIC. The theory is well outlined in Figure 1 on page 97. She presents her middle range theory and suggests that it be studied and tested more.
	The Interrelationship of Organizational Characteristics of Magnet Hospitals, Nursing Leadership, and Nursing Job Satisfaction	Upenieks, Valda	Study	Health Care Manager	Upenieks outlines the qualities that nurses possess as leaders, and outlines how these correlate to organization and nursing job satisfaction. Some of the qualities include: being supportive and knowledgeable, maintaining high standards and living, up to the, expectations of staff; remaining, highly visible to clinical nurses and responsive to their needs, upholding open lines of communication; valuing education and professional development; preserving a position of power and status within the hospital; and keeping actively involved in state and national professional organizations
	Leadership styles and outcome patterns for the nursing workforce and work environment: A systematic review	Cummings, MacGregor, Davey, Lee, Wong, Lo, Muise, Stafford	Literature Review	International Journal of Nursing Studies	The authors of the study did a literature review outlining nurse leadership characteristics and their effect on the workforce and their place of work. The study is interesting, but most likely not useful since it just reviews other literature instead of conducting a first hand qualitative study.

	Enabling nurses to lead change: The orientation experiences of nurses to boards	Walton	Survey	HHS	Walton outlines an email survey sent out to nurses who are on boards asking a few questions. As predicted, the boards were primarily female (97%), and showed that orientation of nurses onto boards is effective and useful, and makes nurses feel more comfortable and more effective on boards.
	Nurses in the boardroom	Kimberly McNally	Interview	GreatBoards	McNally interviews nurse leaders about their experiences and feelings about nurses on boards in this periodical article. It is interesting, but not particularly useful.
	Serving on Organizational Boards: What Nurses Need to Know	Stalter, Ann, Arms, Deborah	Opinion/ Editorial	ANA	The article outlines 6 competencies or abilities that nurses need to serve on boards. This could be used in accordance with Walton's study by providing an orientation method for nurses on boards, or those who are considering being on boards.